

1.2

### 'Better Decision Making' Tool

Informing our approach to sustainability, resilience and fairness

The 'Better Decision Making' tool has been designed to help you consider the impact of your proposal on the health and wellbeing of communities, the environment, and local economy. It draws upon the priorities set out in our Council Plan and will help us to provide inclusive and discrimination-free services by considering the equalities and human rights implications of the decisions we make. The purpose of this tool is to avoid decisions being made in isolation, and to encourage evidence-based decision making that carefully balances social, economic and environmental factors, helping us to become a more responsive and resilient organisation.

The Better Decision Making tool should be used when proposing new projects, services, policies or strategies, or significant amendments to them. The tool should be completed at the earliest opportunity, ideally when you are just beginning to develop a proposal. However, it can be completed at any stage of the decision-making process. If the tool is completed just prior to the Executive, it can still help to guide future courses of action as the proposal is implemented.

The Better Decision Making tool must be attached as an annex to Executive reports. A brief summary of your findings should be reported in the One Planet Council / Equalities section of the report itself.

Guidance to help you complete the assessment can be obtained by hovering over the relevant question.

Please complete all fleids. If you wish to enter multiple paragraphs in any of the boxes, hold down. Alt. before hitting lenter.

# Introduction Service submitting the proposal: Name of person completing the assessment: Job title: Directorate: Date Completed: Date Approved (form to be checked by head of service): Introduction Asset and Property Maangement Tim Bradley Asset Manager Economy and Place 25th July 2018 13th August 2018

### Section 1: What is the proposal?

|     | Name of the service, project, programme, policy or strategy being assessed? |
|-----|---|
| 1.1 | Sale of the Former Council offices, Ashbank, 1 Shipton Road, York           |

# What are the main aims of the proposal? The sale of the property to the highest bidder and consideration of the proposed uses to which the property will eventually be put to.

|     | What are the key outcomes?  |  |  |  |
|-----|---|--|--|--|
|     | A capital receipt.  |  |  |  |
| 1.3 | Redevelopment of the site to provide an independent living scheme for older people. |  |  |  |
|     |   |  |  |  |

|   | Section 2: Evidence |
|---|---------------------|
| - |                     |

|     | What data / evidence is available to support the proposal and understand its likely impact? (e.g. hate crime figures, obesity levels, recycling |
|-----|---|
|     | statistics)   |
| 2.1 | Bids received from for other interested parties. Shown in appendix 2.   |
| 2.1 |   |
|     |   |
|     |   |

|     | What public / stakeholder consultation has been undertaken and what were the findings?                |
|-----|---|
| 2.2 | Consultation with the Council's Capital and Asset Board and the Older Persons Accommodation Programme |
|     |   |

Are there any other initiatives that may produce a combined impact with this proposal? (e.g. will the same individuals / communities of identity also be impacted by a different project or policy?)

2.3 The capital receipt from the sale of this property will used to fund investment in the Council's Capital Programme.



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### **Section 3: Impact on One Planet principles**

This section relates to the impact of your proposal on the ten One Planet principles.

For 'Impact', please select from the options in the drop-down menu.

If you wish to enter multiple paragraphs in any of the boxes, hold down 'Alt' before hitting 'Enter'.

### **Equity and Local Economy**

|  |     | Does your proposal?  |  |
|--|-----|--|--|
|  | 3.1 | Impact positively on the business community in York?   |  |
|  | 3.2 | Provide additional employment or training opportunities in the city?                             |  |
|  | 3.3 | Help improve the lives of individuals from disadvantaged backgrounds or underrepresented groups? |  |

| Impact   | What are the impacts and how do you know?   |
|----------|---|
| Neutral  |   |
| Neutral  |   |
| Positive | The proposed type of accommodation will provide independent living for the elderly with care by highly trained professionals should it be required. |

### Health & Happiness

|     | Does your proposal?   |
|-----|---|
| 3.4 | Improve the physical health or emotional wellbeing of residents or staff? |
| 3.5 | Help reduce health inequalities?  |
| 3.6 | Encourage residents to be more responsible for their own health?          |
| 3.7 | Reduce crime or fear of crime?  |
| 3.8 | Help to give children and young people a good start in life?              |

| Impact  | What are the impacts and how do you know? |
|---------|---|
| Neutral |   |

## Culture & Community

|  |      | Does your proposal?  |
|--|------|--|
|  | 3.90 | Help bring communities together?   |
|  | 3.10 | Improve access to services for residents, especially those most in need? |
|  | 3.11 | Improve the cultural offerings of York?                                  |
|  | 3.12 | Encourage residents to be more socially responsible?                     |

| Impact  | What are the impacts and how do you know? |
|---------|---|
| Neutral |   |
|         |   |
|         |   |
| Neutral |   |
|         |   |
|         |   |
| Neutral |   |
|         |   |
|         |   |
| Noutral |   |
| Neutral |   |
|         |   |
|         |   |

### Zero Carbon and Sustainable Water

|      | Does your proposal?   |
|------|---|
| 3.13 | Minimise the amount of energy we use and / or reduce the amount of energy we pay for? E.g. through the use of low or zero carbon sources of energy? |

| Impact   | What are the impacts and how do you know?      |
|----------|--|
| Positive |  |
|          |  |
|          | The Council will no longer occupy the building |
|          |  |
|          |  |

| 3.14 | Minimise the amount of water we use and/or reduce the amount of water we pay for?   | Positive             | The Council will no longer occupy the building   |
|------|---|----------------------|--|
|      | Zero Waste  |                      |  |
|      | Daga yayu magaasi3  | lan an ot            | What are the impacts and how do you know?  |
| 3.15 | Does your proposal?  Reduce waste and the amount of money we pay to dispose of waste by maximising reuse and/or recycling of materials? | Impact<br>Neutral    | What are the impacts and how do you know?  |
|      |   | Sustainabl           | e Transport  |
|      | Deec your proposal?   | Immost               | What are the impacts and how do you know?  |
|      | Does your proposal?   | Impact Positive      | what are the impacts and now do you know!  |
| 3.16 | Encourage the use of sustainable transport, such as walking, cycling, ultra low emission vehicles and public transport?                 | rositive             | Public transport nearby.   |
| 3.17 | Help improve the quality of the air we breathe?   | Neutral              |  |
|      |   | Sustainabl           | e Materials  |
|      |   |                      | <b>,</b>   |
|      | Does your proposal?   | Impact<br>Neutral    | What are the impacts and how do you know?  |
| 3.18 | Minimise the environmental impact of the goods and services used?   | Neutrai              |  |
|      |   | Local and Sus        | stainable Food   |
|      | Does your proposal?   | Impact               | What are the impacts and how do you know?  |
| 3.19 | Maximise opportunities to support local and sustainable food initiatives?   | Neutral              |  |
|      |   | Land Use a           | and Wildlife   |
|      | Description proposal?   | Immont               | What are the impacts and how do you know?  |
| 3.20 | Does your proposal?  Maximise opportunities to conserve or enhance the natural environment?   | Impact<br>Positive   | Retain existing sunken garden. Advice from the Council's planning officers.                            |
| 3.21 | Improve the quality of the built environment?   | Positive             | Improved building design shown by indiucative plans provided by developer.                             |
| 3.22 | Preserve the character and setting of the historic city of York?  | Positive             | The proposed buildings will be designed to have a positive impact on the surrounding conservation area |
| 3.33 | Enable residents to enjoy public spaces?  | Neutral              |  |
| 3.40 | Ado   | ditional space to co | omment on the impacts  |
| 5.10 | Aut   |                      | ,  |
|      |   |                      |  |

### **Section 4: Impact on Equalities and Human Rights**

Please summarise any potential positive and negative impacts that may arise from your proposal on staff or residents.

This section relates to the impact of your proposal on **advancing equalities and human rights** and should build on the impacts you identified in the previous section.

For 'Impact', please select from the options in the drop-down menu.

If you wish to enter multiple paragraphs in any of the boxes, hold down 'Alt' before hitting 'Enter'

### **Equalities**

Will the proposal adversely impact upon 'communities of identity'?

Will it help advance equality or foster good relations between people in 'communities of identity'?

|      |                                  | Impact   | What are the impacts and how do you know?  |
|------|----------------------------------|----------|--|
| 4.1  | Age                              | Positive | The proposal will positively impact on the older community, as there is a shortfall of good quality care home places in York.              |
| 4.2  | Disability                       | Positive | The new and existing buildings will comform to modern standards which will include disabled facilities as required by current legislation. |
| 4.3  | Gender                           | Neutral  |  |
| 4.4  | Gender Reassignment              | Neutral  |  |
| 4.5  | Marriage and civil partnership   | Neutral  |  |
| 4.6  | Pregnancy and maternity          | Neutral  |  |
| 4.7  | Race                             | Neutral  |  |
| 4.8  | Religion or belief               | Neutral  |  |
| 4.9  | Sexual orientation               | Neutral  |  |
| 4.10 | Carer                            | Positive | The shortfall of bed spaces for good quality residential and nursing care will be partly addressed by the proposed sale.                   |
| 4.11 | Lowest income groups             | Neutral  |  |
| 4.12 | Veterans, Armed forces community | Neutral  |  |

### **Human Rights**

Consider how a human rights approach is evident in the proposal

| 4.13 | Right to education  |
|------|---|
| 4.14 | Right not to be subjected to torture, degrading treatment or punishment |
| 4.15 | Right to a fair and public hearing                                      |
| 4.16 | Right to respect for private and family life, home and correspondence   |

| Impact  | What are the impacts and how do you know? |
|---------|---|
| Neutral |   |
|         |   |

| 4.17 | Freedom of expression                      | Neutral |  |
|------|--|---------|--|
| 4.18 | Right not to be subject to discrimination  | Neutral |  |
| 4.19 | Other Rights                               | Neutral |  |
|      |  |         |  |
| 4.20 | Additional space to comment on the impacts |         |  |

| ent on the impacts |
|--------------------|
|                    |
|                    |
|                    |

### **Section 5: Planning for Improvement**

|       | What have you changed in order to improve the impact of the proposal on the One Planet principles? (please consider the questions you marked either mixed or negative, as well as any additional positive impacts that may be achievable) |  |  |  |
|-------|---|--|--|--|
| 5.1   | It is considered that there are no changes that could be made.  |  |  |  |
| 3.1   |   |  |  |  |
|       |   |  |  |  |
|       |   |  |  |  |
|       | What have you changed in order to improve the impact of the proposal on equalities and human rights? (please conside  |  |  |  |
|       | the questions you marked either mixed or negative, as well as any additional positive impacts that may be achievable)   |  |  |  |
| 5.2   | No improvements could be made.  |  |  |  |
| 3.2   |   |  |  |  |
|       |   |  |  |  |
|       |   |  |  |  |
|       |   |  |  |  |
|       | Going forward, what further evidence or consultation is needed to ensure the proposal delivers its intended benefits? e.g. consultation with specific vulnerable groups, additional data)   |  |  |  |
| 5.3   | None  |  |  |  |
|       |   |  |  |  |
|       |   |  |  |  |
|       |   |  |  |  |
|       |   |  |  |  |
| 5.4   | Please record any outstanding actions needed to maximise benefits or minimise negative impacts in relation to this proposal? (Expand / insert more rows if needed)  |  |  |  |
|       | Action Person(s) Due date   |  |  |  |
|       | Action Pac date   |  |  |  |
|       |   |  |  |  |
|       |   |  |  |  |
|       |   |  |  |  |
|       |   |  |  |  |
|       |   |  |  |  |
|       |   |  |  |  |
|       |   |  |  |  |
| In th | e One Planet / Equalities section of your Executive report, please briefly summarise the changes you have made (or intention make) in order to improve the social, economic and environmental impact of your proposal                     |  |  |  |

to make) in order to improve the social, economic and environmental impact of your proposal.